

Sample file made up for Orrery Intelligence. All names and figures are invented.

Example Care Group Limited

Report and financial statements for the year ended 31 March 2026 (abridged)

Profit and loss account

	2026	2025
Turnover	£5,848,762	£5,439,348
Cost of sales (care staff and direct costs)	(£3,793,435)	(£3,563,173)
Administrative expenses (including group management)	(£1,329,943)	(£1,264,998)
Depreciation	(£236,000)	(£236,000)
Operating profit	£489,384	£375,177
Interest payable	(£353,600)	(£374,816)
Profit before tax	£135,784	£361
Tax	(£33,946)	(£90)

EBITDA (operating profit before depreciation): £725,384 (2025: £611,177).

Balance sheet at 31 March 2026

Freehold land and buildings	£11,800,000
Fixtures, fittings and vehicles	£708,000
Trade debtors (mainly councils and the NHS)	£409,413
Cash at bank	£640,000
Trade creditors and accruals	(£350,926)
Bank loan (secured on the properties, repayable 2031)	(£5,200,000)
Net assets	£8,006,488

Notes

Average number of employees: 172. Staff costs: £3,209,830 (2025: £3,014,993).

The bank loan carries covenants: interest cover of at least 2.0 times EBITDA and loan to value of no more than 60%.

The group runs Example House (60 beds, nursing, Maidstone), Example Lodge (40 beds, residential, Tunbridge Wells) and Example Home Care (Maidstone).